



# State-owned Enterprises Quarterly Report

2nd Quarter 2023

Ministry of Finance & Economic Affairs Directorate of State-owned Enterprises

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# **TABLE OF CONTENTS**

INTRODUCTION	3
AGGREGATE ANALYSIS	3
SOE INCOME STATEMENT OVERVIEW	5
EXPENDITURE ANALYSIS	7
SOE BALANCE SHEET OVERVIEW	8
FINANCIAL RATIO ANALYSIS	10
Table 7 - SOE Risk Ratings	12
CONCLUSION	12
ANNEX	14

## INTRODUCTION

This report provides a critical review of SOEs financial performance, with emphasis on profitability, liquidity, and solvency margins. An analysis of the risk associated with each SOE is also a key focus of the report. The information presented is based on the second-quarter management accounts submitted by SOEs.

The report covers the period from April to June 2023, and encompasses five sections: aggregate analysis, SOE income statement overview, expenditure analysis focusing on administration and staff costs to revenue, SOE balance sheet overview, and financial ratios.

# **AGGREGATE ANALYSIS**

Table 1 – SOE Financial Summary

Q2	REVENUE	<b>NET PROFIT</b>	ASSETS	LIABILITIES
2023	5,330,055,313	(314,238,793)	34,055,878,895	22,193,259,550
2022	4,691,379,627	(991,641,069)	32,216,776,236	18,542,263,662
%	14%	68%	6%	20%

As of 30<sup>th</sup> June 2023, aggregate SOE revenue stood at GMD5.33 billion against the June 2022 figure of GMD4.69 billion, recording a growth of 14 per cent. The growth is mainly attributed to GNPC, GAMTEL, and NAWEC. Meanwhile, aggregate net loss has decreased by 68 per cent, from GMD991 million in the second quarter of 2022 to GMD314 million in 2023. This reduction is primarily due to the performances of GNPC, NFSPMC, GIA and SSHFC. GNPC and NFSPMC in particular, transitioned from loss making in 2022 to generating profit in 2023.

The aggregate SOE assets for the period under review is GMD34.06 billion compared to GMD32.22 billion for the corresponding period last year, recording a growth of 6 per cent. The growth in SOE assets emanates from the NFSPMC, SSHFC, GPPC, and GAMPOST. Meanwhile, total SOE liabilities increased by 20 per cent, from GMD18.54 billion in the second quarter of 2022 to GMD22.19 in 2023. NAWEC and AMRC are the main contributors to the growth in SOE liabilities.

## **SECTOR OVERVIEW**

	Transportation	Agriculture	Energy & Water	Services	Telecommunication & Media
SOE	GIA GPA GCAA	NFSPMC	NAWEC GNPC	SSHFC AMRC	GAMTEL GAMCEL GAMPOST GPPC GRTS

Table 2 – Total Revenue by Sector

	Transportation	Agriculture	Energy & Water	Services	Telecommunication & Media
2022 Q2	1,050,776,420	307,244,157	2,901,423,415	218,382,820	213,552,815
Q2	22%	7%	62%	5%	5%
2023	759,349,555	330,131,839	3,798,038,270	230,076,976	212,458,673
Q2	14%	6%	71%	4%	4%

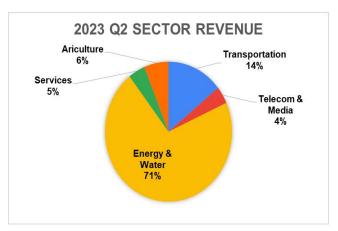
In terms of revenue generation, the Energy sector generated the most, a total of GMD3.8 billion (71% of SOE aggregate revenue) for the period under review compared to GMD2.9 billion for the corresponding period last year, a 31% growth of GMD896 million. However, just as the sector generates the highest revenue, it also recorded the highest net loss, amounting to GMD458 million during the period under review.

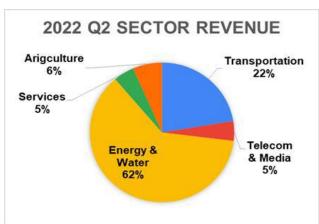
The Transportation Sector generated the second highest amount of revenue, GMD759 million, accounting for 14 per cent of SOE's aggregate revenue. Compared to the corresponding period last year, the sector's revenue dropped from GMD1.05 billion to GMD759 million, a 28% reduction of GMD291 million. The drop in revenue is related to the sub-par performances of the GPA, GIA and GCAA.

NFSPMC, the only SOE in the Agriculture Sector, accounted for 6 per cent of aggregate SOE revenue during the period under review. Compared to the same period last year, the sector recorded a 7 per cent growth in revenue, from GMD307 million to GMD330 million.

The Services, Telecommunication and Media Sectors each accounted for 4 per cent of total SOE revenue. Nonetheless, revenue from the Telecommunication and Media Sectors slightly dropped from GMD213 million to GMD212 million. As for the Services Sector, it registered a revenue growth of 4 per cent.

Chart 1 – Sector Share of Total Revenue





# **SOE INCOME STATEMENT OVERVIEW**

Table 3 – Individual SOE Revenue and Net Profit Comparison

SOE	2023 Q2 REVENUE	2022 Q2 REVENUE	% △	2023 Q2 Net Profit	2022 Q2 Net Profit	% Δ
GCAA	117,250,055	128,619,220	-9%	46,892,347	63,308,583	-26%
GIA	48,545,500	57,637,200	-16%	(1,092,590)	(4,782,100)	77%
GPA	593,554,000	864,520,000	-31%	38,148,000	281,831,000	-86%
GAMTEL	116,005,000	87,592,000	32%	(58,650,000)	(67,159,000)	-13%
GAMCEL	40,256,000	52,546,000	-23%	(26,313,000)	(26,477,000)	1%
GAMPOST	5,514,663	6,101,998	-10%	(106,676)	258,127	-141%
GPPC	9,261,767	18,773,822	-51%	(562,873)	9,629,744	-106%
GRTS	41,421,243	48,538,995	-15%	10,864,340	10,952,901	-1%
NAWEC	3,175,279,102	2,539,230,384	25%	(479,868,196)	(63,416,428)	-657%
GNPC	622,759,168	362,193,031	72%	21,758,810	(8,353,817)	360%
AMRC	6,564,976	12,883,820	-49%	(5,474,247)	1,521,071	-460%
SSHFC	223,512,000	205,499,000	9%	110,475,000	91,925,000	20%
NFSPMC	330,131,839	307,244,157	7%	29,690,292	(1,280,879,151)	102%
TOTAL	5,330,055,313	4,691,379,627	14%	(314,238,793)	(991,641,069)	68%

Table 3 compares individual SOE revenue and net profit/loss from 2022 to 2023. The aggregate SOE revenue generated grew by 14 per cent, while total Net Losses dropped by 68 per cent.

Eight out of the thirteen SOEs recorded a drop in revenue. NAWEC, the largest SOE, generated the most revenue for the period under review, followed by GNPC, GPA, NFSPMC, and SSHFC. Although NAWEC recorded a revenue growth of 25 per cent, it ended the quarter with a net loss of GMD479 million against a net loss of GMD63 million last year.

It is also noticeable that Operating Expenses increased during the period under review. Cost of Sales, Total Overhead Expenses, and Finance Income & Expenses also increased meaningfully. For 2023, Cost of Sales is higher than total revenue generated, thus resulting in a *gross loss position*.

On Agriculture, NFSPMC achieved a 102 per cent surge in net profit, attributable to various factors. First, the corporation did not purchase fertilizer in 2023. Instead, it facilitated the reception, storage and distribution of the fertilizer for a fee. Second, unlike 2022 when NFSPMC

solely traded in vegetable oil, they traded in both rice and vegetable oil in 2023. On the downside, the corporation purchased and processed 10,000 MT of groundnut in 2023 compared to the 42,000 MT processed in 2022. This was due to the poor rainy season.

Regarding the GPA, their revenues declined considerably when compared to 2022, from GMD864 million to GMD593 million (31%), while recording a reduction in net profit, from GMD281 million to GMD38 million (86%). The drop is mainly related to less Cargo Throughput, Gross Registered Tonnage (GRT,) Net Registered Tonnage (NRT), Number of vessels, and Exports (Empties).

On the Media end, GRTS' revenue went from GMD48 million to GMD41 million (15% drop), while their net profit also declined from GMD10 million to GMD7 million (34%). The drop in revenue is due to lower receipts from the GSM Levy, which accounts for GRTS' largest share of revenue source.

Regarding Air Transport, GIA's revenue went from GMD57 million to GMD48 million (16%), while net loss dropped from GMD4 million to GMD1 million (77%). The drop in revenue pertains to Air France, who were coming to Banjul International Airport six times a week, suspending their flights in March 2023.

As for GAMTEL, their revenue grew by 32 percent. The growth is because of improved performance in *Data Income*, which increased from GMD81.7m to GMD91.9m in 2023. Notwithstanding, it made a net loss of GMD58 million compared to the GMD67 million profit it made last year. As for GAMCEL, their revenue dropped by 23 per cent while recording a 1 per cent drop in net loss, from GMD26.4 million to GMD26.3 million.

GAMPOST, GPPC, and AMRC all saw their revenue dropped by 10, 51, and 49 per cent respectively. Equally, they all went from making profit in 2022 to incurring losses in 2023, registering 141, 106, and 460 per cent fall in profit respectively.

GAMPOST's weak financial position is due to the reduction of their revenue base, particularly the lower than budgeted receipts on *Sale of Stamps for Letters and Parcels, Postpaid Postages,* and *Rental Income*.

Regarding GPPC, the loss incurred is due to the drop in revenue and surge in total expenses. The revenue contraction is attributed to the corporation receiving fewer printing services from the government. The revenue from government contracts went from GMD14.9 million in June 2022 to GMD3.8 million in June 2023; a reduction of GMD11.1 million (74%). Meanwhile, Total expenses increased from GMD6.6 million to GMD8.3 million (26%).

Regarding AMRC, they recorded lower revenue and net profit, coupled with a substantial growth in admin and staff cost during the period under review. The corporation also recorded very low debt recoveries and land and rental income. Meanwhile, operating expense was twice the total income generated. In addition, they stopped all mortgage sales, and instead, now rely on cash sales only.

As for GNPC, they recorded a meaningful growth in revenue (72%) and net profit (360%). The revenue performance was driven by a combination of factors, including a hike in average pump price by 10 per cent, coupled with a surge in sales volume by 71 per cent due to the addition of a new filling station at the Airport Junction in Yundum.

# **EXPENDITURE ANALYSIS**

Table 4 – Admin & Staff Costs to Revenue

SOE	REVENUE 2023	ADMIN & STAFF COST '23	% of REVENUE	ADMIN & STAFF COST '22	VARIANCE	VARIANCE %
GCAA	117,250,055	68,607,661	59%	68,270,449	337,212	0%
GIA	48,545,500	43,734,820	90%	49,491,000	(5,756,180)	-12%
GPA	593,554,000	347,054,000	58%	284,068,000	62,986,000	22%
GAMTEL	116,005,000	74,016,000	64%	68,703,000	5,313,000	8%
GAMCEL	40,256,000	41,961,000	104%	45,390,000	(3,429,000)	-8%
GAMPOST	5,514,663	5,049,709	92%	5,172,154	(122,445)	-2%
GPPC	9,261,767	7,811,723	84%	5,485,873	2,325,850	42%
GRTS	41,421,243	29,228,488	71%	17,783,221	11,445,267	64%
NAWEC	3,175,279,102	260,132,666	8%	234,000,185	26,132,481	11%
GNPC	622,759,168	33,310,903	5%	31,077,803	2,233,100	7%
AMRC	6,564,976	11,027,135	168%	8,844,242	2,182,893	25%
SSHFC	223,512,000	109,964,000	49%	110,509,000	(545,000)	0%
NFSPMC	330,131,839	24,398,244	7%	41,949,568	(17,551,324)	-42%

As reported on previous SOE Financial Performance Reports, a considerable number of SOEs continue to spend more than half their revenue on administrative and personnel costs, with two SOEs spending more than their total revenue on staff costs. Compared to June 2022, GIA, GAMCEL, GAMPOST, and NFSPMC were the only SOEs that recorded a drop in admin and staff costs.

AMRC, whose revenue dropped by 49 per cent, had the highest share of admin and staff costs as a percentage of revenue (168%). Meanwhile, GAMCEL, whose revenue also dropped by 23 per cent, recorded a ratio of 104 per cent on admin and staff cost as a percentage of its revenue.

GRTS, GPA, and GCAA are all profit-making SOEs. However, both their revenue and net profit dropped, whilst admin and staff costs accounted for a significant portion of their revenues.

Although GIA recorded a drop in admin and staff costs, a substantial portion of their revenue is consumed by these expenses (90%).

# **SOE BALANCE SHEET OVERVIEW**

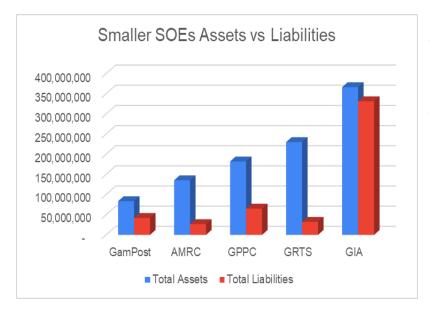
Table 5 – Individual SOE Assets and Liabilities

SOE	2023 Q2 Total Assets	2022 Q2 Total Assets	Growth	2023 Q2 Total Liabilities	2022 Q2 Total Liabilities	Growt h
GCAA	4,273,598,136	4,142,914,102	3%	2,475,395,718	2,655,833,874	-7%
GIA	366,522,000	369,628,000	-1%	331,570,000	308,259,002	8%
GPA	4,098,976,000	4,907,578,000	-16%	70,915,000	653,432,000	-89%
GAMTEL	2,154,910,000	2,431,644,000	-11%	2,007,750,000	2,195,190,000	-9%
GAMCEL	400,525,000	470,098,000	-15%	1,370,135,000	1,283,299,000	7%
GAMPOST	83,492,444	74,362,884	12%	42,133,204	43,256,226	-3%
GPPC	182,180,545	154,800,221	18%	65,102,386	60,787,677	7%
GRTS	230,259,058	240,881,630	-4%	32,376,285	44,448,489	-27%
NAWEC	10,858,439,735	10,188,807,101	7%	13,353,812,355	8,797,865,122	52%
GNPC	1,942,702,397	1,825,845,917	6%	783,313,686	724,818,979	8%
AMRC	135,413,389	125,472,246	8%	26,627,730	18,470,986	44%
SSHFC	7,740,166,000	6,054,803,000	28%	70,674,000	0	0%
NFSPMC	1,588,694,191	1,229,941,135	29%	1,563,454,186	1,756,602,307	-11%
Total	34,055,878,895	32,216,776,236	6%	22,193,259,550	18,542,263,662	20%

As of end June 2023, aggregate SOE assets were approximately GMD34.055 billion while aggregate liabilities stood at approximately GMD22.193 billion. Except for the Energy, Telecommunication and Media Sectors, the remaining SOEs total assets exceed their total liabilities.

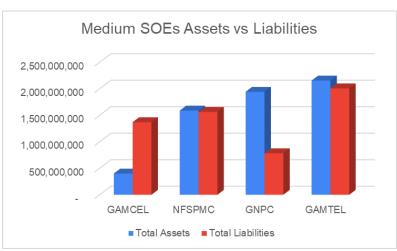
Chart 3 – SOE Total Assets and Total Liabilities





For the smaller SOEs, their total assets exceed their total liabilities (positive net assets). GPPC's assets and liabilities grew by 18 and 7 per cent respectively, whilst GAMPOST assets increased by 12 per cent, but their liabilities dropped by 3 per cent. Meanwhile, AMRC's liabilities went up by 44 per cent due to a surge in short-term liabilities while its asset base grew by 8 per cent. For GRTS, their liabilities dropped significantly

because it settled its trade payables and most of its social security arrears.



GAMTEL and GAMCEL assets contracted by 11 and 15 per cent respectively, while GNPC and NFSPMC assets surged by 6 and 27 per cent respectively. For NFSPMC, their assets grew due to their immense stock of commodities (rice and vegetable) acquired in 2023 through Trade Finance.



For GPA, both its assets and liabilities moderated by 16 and 89 per cent respectively. As for GCAA, its assets grew by 3 per cent while its liabilities dropped by 7 per cent. The assets of SSHFC also recorded a growth of 28 per cent mainly emanating from current assets. On NAWEC, liabilities exceed its assets by approximately GMD2.5 billion. The company's

liabilities increased by 52 per cent, which is mainly because of additional unpaid invoices owed to both SENELEC and KARPOWER.

## **FINANCIAL RATIO ANALYSIS**

Table 6 – SOE Financial Ratios

SOE Selected Financial Ratios (2023)

§[:	Profitability		Liquidity		Solvency	
	Cost Recovery	Return on Equity	Current Ratio	Debtor Turnover Days	Debt to Assets	Debt to EBITDA
NAWEC	0.86	NMF	0.39	87.23	1.23	-48.56
GCAA	1.58	2.61	0.70	597.51	0.58	50.71
GAMTEL	0.73	-39.85	1.48	2848.78	0.93	120.45
NFSPMC	1.42	117.63	0.86	75.21	0.98	15.69
GAMCEL	0.63	NMF	0.16	1126.88	3.42	-86.79
GNPC	1.05	1.88	1.66	407.27	0.40	20.34
GIA	1.00	-3.13	0.74	694.64	0.90	318.12
GPA	1.09	0.95	12.21	89.78	0.02	0.58
SSHFC	1.98	1.44	63.87	835.39	0.01	0.64
GPPC	0.94	-0.48	1.05	2240.73	0.36	-115.66
<b>GAMPOST</b>	0.99	-0.26	2.47	1387.64	0.50	90.62
GRTS	1.36	5.49	3.66	476.71	0.14	2.02
AMRC	0.55	-5.03	5.76	2645.15	0.20	-5.32

Note: NMF = No Meaningful Figure, this occurs when an SOE has negative equity.

**Profitability** - Measures the ability to generate adequate revenue to cover expenses and make profit. The two accounting ratios used to determine profitability include cost recovery and return on equity.

**Cost Recovery** – Measures ability to generate revenue to cover operating expenses. A ratio of less than 1 indicates an SOE cannot maintain its assets and operate sustainability without supplementary funding.

Seven SOEs recorded a ratio of more than 1. However, only GCAA and SSHFC have a ratio beyond 1.5.

**Return on Equity (ROE)** – ROE assesses the return shareholders receive on their equity investment. An ROE of 8 and above is considered adequate. For loss-making SOEs, ROE is an indicator of how quickly the government's equity is being eroded.

GAMTEL, GPPC, GAMPOST, and AMRC have negative ROEs. Seven SOEs were able to generate positive returns, with NFSPMC and GRTS having the highest ROE ratio.

**Liquidity** – refers to an SOE's ability to meet its short-term obligations by having sufficient cash or assets that can be quickly converted into cash. The two ratios used to determine liquidity include the current ratio and debtor turnover days.

**Current Ratio** – This ratio measures an SOE's short-term liquidity and ability to cover short-term liabilities with short-term assets. A good current ratio is between 1.5 and 2.

Five SOEs have a current ratio below 1, with GAMCEL recording the lowest. SSHFC has the highest current ratio due to its minimal liabilities.

**Debtor Turnover Days** – Measures the speed with which a company is paid by its customers. A high ratio, or anything above 40, could indicate that the SOE may face increasing liquidity challenges.

None of the SOEs has a debtor turnover days of 40 or below. Although six SOEs have a favourable current ratio, their debtor turnover days indicates that they are having challenges collecting payments from their customers.

**Solvency** – Measures an SOE's ability to meet its long-term financial obligations without the risk of insolvency or bankruptcy. The ratios used in determining solvency are debt to assets and debt to EBITDA. These ratios assess the debt burden on the entity as well as its ability to pay off debt in the future.

**Debt to Assets** - NAWEC and GAMCEL's ratios is a cause for concern, as they register 1.23 and 3.42 respectively. The rest of the SOEs have ratios below 1. However, GAMTEL, NFSPMC, and GIA's ratios are not too optimistic because they are slightly below 1.

**Debt to EBITDA** - The ratios indicate that the majority of SOEs are having challenges in managing their debts. GNPC, GRTS, GPA and SSHFC are the only SOEs with a reasonable ratio.

Table 7 - SOE Risk Ratings

SOE Risk Ratings (2023)

64	Profitability		Liquidity		Solvency	Solvency		
	Cost Recovery	Return on Equity	Current Ratio	Debtor Turnover Days	Debt to Assets	Debt to EBITDA	Overall Risk Rating	
NAWEC	High Risk	Very High Risk	Very High Risk	Very High Risk	Very High Risk	Very High Risk	Very High Risk	
GCAA	Very Low Risk	Moderate Risk	Very High Risk	Very High Risk	Moderate Risk	Very High Risk	High Risk	
GAMTEL	Very High Risk	Very High Risk	Moderate Risk	Very High Risk	High Risk	Very High Risk	Very High Risk	
NFSPMC	Low Risk	Very Low Risk	Very High Risk	Very High Risk	High Risk	Very High Risk	High Risk	
GAMCEL	Very High Risk	Very High Risk	Very High Risk	Very High Risk	Very High Risk	Very High Risk	Very High Risk	
GNPC	Moderate Risk	Moderate Risk	Low Risk	Very High Risk	Low Risk	Very High Risk	Moderate Risk	
GIA	High Risk	High Risk	Very High Risk	Very High Risk	High Risk	Very High Risk	Very High Risk	
GPA	Moderate Risk	Moderate Risk	Very Low Risk	Very High Risk	Very Low Risk	Very Low Risk	Low Risk	
SSHFC	Very Low Risk	Moderate Risk	Very Low Risk	Very High Risk	Very Low Risk	Very Low Risk	Low Risk	
GPPC	High Risk	High Risk	High Risk	Very High Risk	Low Risk	Very High Risk	High Risk	
GAMPOST	High Risk	High Risk	Very Low Risk	Very High Risk	Moderate Risk	Very High Risk	High Risk	
GRTS	Low Risk	Moderate Risk	Very Low Risk	Very High Risk	Very Low Risk	Moderate Risk	Moderate Risk	
AMRC	Very High Risk	High Risk	Very Low Risk	Very High Risk	Very Low Risk	Very High Risk	High Risk	

Note: SOEs are ordered by size of liabilities from largest to smallest.

Table 7 provides an assessment of the financial health of the thirteen SOEs, identifying distinct risk profiles that sheds light on the challenges and strengths of each SOE. Notably, most SOEs face significant financial challenges, while few show signs of financial stability.

NAWEC, GAMCEL, GAMTEL, and GIA have all been assessed with a very high overall risk rating. This underscores the significant financial challenges these three entities are currently facing and highlights potential fiscal risks they may pose to government in the short and medium term.

Furthermore, five SOEs have recorded a high overall risk rating, indicating the presence of noteworthy financial risk factors that requires close monitoring and effective management. Notably, GCAA and NFSPMC are part of this group, even though they have managed to achieve profitability during the quarter under review.

In contrast, two SOEs, GNPC and GRTS, have received a moderate risk rating, signalling a relatively more stable financial position, though with some room for improvement. Lastly, two SOEs, GPA and SSHFC, have been classified with a low overall risk rating, showcasing their relatively strong financial standing with less pressing financial risk concerns.

## **CONCLUSION**

For the period under review, the performance of SOEs has improved compared to the previous quarter. Aggregate revenue increased by 14 per cent from GMD4.69 billion in June 2022 to GMD5.33 billion in June 2023, while aggregate net loss dropped by 68 per cent from -GMD991 million in June 2022 to -GMD314 million in June 2023.

Six of the thirteen SOEs made profit just like the previous quarter. Nonetheless, GCAA, GPA and GRTS have a substantial amount of their revenues consumed by administrative and

personnel costs. Except for NAWEC, all the loss-making SOEs have a significant portion of their revenues spent on administrative and personnel costs.

### **ANNEX**

# GAMBIA CIVIL AVIATION AUTHORITY (GCAA) BALANCE SHEET

Δ	S	S	e,	tς

Non-current Assets

Property, plant and equipment 3,834,160,578.00

Investments

Long Term Receivable

Total Non-current Assets 3,834,160,578.00

**Current Assets** 

Inventory 42,587,528.93
Trade and other Receivables 247,103,304.00
Cash & Cash Equivalents 149,746,725.42

Total Current Assets 439,437,558.35

Total Assets 4,273,598,136.35

**Equity & Liabilities** 

**Equity** 

 Share Capital
 139,733,000.00

 Revaluation Reserve
 1,891,177,967.00

 General Reserve
 1,155,671,661.50

 Retained Earnings
 (1,388,380,209.80)

 Total Equity
 1,798,202,418.70

**Non-current Liabilities** 

Borrowings due after one year 1,845,379,000.00

**Current Liabilities** 

Borrowings within one year 557,149,674.20 Trade and other payables 72,867,043.49

Taxation

Total Current Liabilities 630,016,717.69
Total Liabilities 2,475,395,717.69

**TOTAL EQUITY & LIABILITIES** 4,273,598,136.39

GAMBIA CIVIL AVIATION AUTHORITY (GCAA) INCOME STATEMENT

Revenue 117,250,055.00

Cost of Sales 15,585,261.00

Gross Profit 101,664,794.00

**Operating Expenses** 

Admin and staff expenses 68,607,661.00

Depreciation charge

Other operating expenses

Other operating income (15,759,016.00)

Net Operating Expenses 52,848,645.00

**Operating profit** 48,816,149.00

Interest receivable and similar income

Interest payable and similar charges 1,923,802.00

Foreign currency translation impairment

Profit Before Tax 46,892,347.00

Tax

Net Profit/Loss 46,892,347.00

GAMBIA INTERNATIONAL AIRLINES (GIA) BALANCE SHEET

Assets

Non-current Assets

Property, plant and equipment 246,906,000.00

Investments

Long Term Receivable

Total Non-current Assets 246,906,000.00

**Current Assets** 

Inventory 3,628,000.00
Trade and other Receivables 92,388,000.00
Cash & Cash Equivalents 23,600,000.00

Total Current Assets 119,616,000.00

Total Assets 366,522,000.00

**Equity & Liabilities** 

**Equity** 

Share Capital 16,766,000.00

Revaluation Reserve General Reserve

Retained Earnings 18,186,000.00 **Total Equity** 34,952,000.00

**Non-current Liabilities** 

Borrowings due after one year 169,733,000.00

**Current Liabilities** 

Borrowings within one year 10,500,000.00
Trade and other payables 123,082,000.00
Taxation 28,255,000.00

Total Current Liabilities 161,837,000.00
Total Liabilities 331,570,000.00

TOTAL EQUITY & LIABILITIES 366,522,000.00

GAMBIA INTERNATIONAL AIRLINES (GIA) INCOME STATEMENT

Revenue 48,545,500.00

Cost of Sales

Gross Profit 48,545,500.00

**Operating Expenses** 

Admin and staff expenses 43,984,820.00
Depreciation charge 4,750,000.00

Other operating expenses

Other operating income

Net Operating Expenses 48,734,820.00

Operating profit (189,320.00)

Interest receivable and similar income (822,000.00)
Interest payable and similar charges 1,231,590.00

Foreign currency translation impairment

Profit Before Tax (598,910.00)

Tax 493,680.00

Net Profit/Loss (1,092,590.00)

# **GAMBIA PORTS AUTHORITY (GPA)**

## **BALANCE SHEET**

Assets

Non-current Assets

Property, plant and equipment 2,125,050,000.00 Investments 234,743,000.00

Long Term Receivable

Total Non-current Assets 2,359,793,000.00

**Current Assets** 

 Inventory
 198,596,000.00

 Trade and other Receivables
 649,054,000.00

 Cash & Cash Equivalents
 891,533,000.00

Total Current Assets 1,739,183,000.00

Total Assets 4,098,976,000.00

**Equity & Liabilities** 

**Equity** 

 Share Capital
 16,342,000.00

 Revaluation Reserve
 1,437,297,000.00

General Reserve

 Retained Earnings
 2,574,422,000.00

 Total Equity
 4,028,061,000.00

**Non-current Liabilities** 

Borrowings due after one year (71,496,000.00)

**Current Liabilities** 

Borrowings within one year

Trade and other payables 142,411,000.00

Taxation

Total Current Liabilities 142,411,000.00
Total Liabilities 70,915,000.00

TOTAL EQUITY & LIABILITIES 4,098,976,000.00

GAMBIA PORTS AUTHORITY (GPA)

INCOME STATEMENT

Revenue 593,554,000.00

Cost of Sales 119,682,000.00

473,872,000.00 **Gross Profit Operating Expenses** Admin and staff expenses 347,054,000.00 Depreciation charge 72,091,000.00 Other operating expenses 11,781,000.00 Other operating income (6,513,000.00) **Net Operating Expenses** 424,413,000.00 **Operating profit** 49,459,000.00 Interest receivable and similar income (6,301,000.00)Interest payable and similar charges 3,503,000.00 Foreign currency translation impairment **Profit Before Tax** 52,257,000.00 Tax 14,109,000.00

# GAMBIA TELECOMMUNICATIONS COMPANY LTD (GAMTEL) BALANCE SHEET

38,148,000.00

## **Assets**

Non-current Assets

**Net Profit/Loss** 

Property, plant and equipment 1,070,242,000.00 Investments 122,576,000.00

Long Term Receivable

Total Non-current Assets 1,192,818,000.00

**Current Assets** 

Inventory 20,896,000.00
Trade and other Receivables 938,249,000.00
Cash & Cash Equivalents 2,947,000.00

Total Current Assets 962,092,000.00

Total Assets 2,154,910,000.00

# **Equity & Liabilities**

**Equity** 

Share Capital 60,000,000.00 Revaluation Reserve 404,107,000.00

Total Equity	147,160,000.00
Retained Earnings	(326,947,000.00)
General Reserve	10,000,000.00

**Non-current Liabilities** 

Borrowings due after one year 1,357,092,000.00

**Current Liabilities** 

Borrowings within one year19,429,000.00Trade and other payables594,459,000.00Taxation36,770,000.00

Total Current Liabilities 650,658,000.00
Total Liabilities 2,007,750,000.00

TOTAL EQUITY & LIABILITIES 2,154,910,000.00

GAMBIA TELECOMMUNICATIONS COMPANY LTD (GAMTEL) INCOME STATEMENT

Revenue 116,005,000.00

Cost of Sales 29,528,000.00

Gross Profit 86,477,000.00

**Operating Expenses** 

Admin and staff expenses 74,016,000.00

Depreciation charge 62,060,000.00

Other operating expenses

Other operating income (4,208,000.00)

Net Operating Expenses 131,868,000.00

Operating profit (45,391,000.00)

Interest receivable and similar income (124,000.00)
Interest payable and similar charges 12,223,000.00

Foreign currency translation impairment

Profit Before Tax (57,490,000.00)

Tax 1,160,000.00

Net Profit/Loss (58,650,000.00)

# GAMBIA CELLULAR COMPANY LTD (GAMCEL) BALANCE SHEET

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Non-current Assets

Property, plant and equipment 242,281,000.00 Investments 15,813,000.00

Long Term Receivable

Total Non-current Assets 258,094,000.00

**Current Assets** 

Inventory 17,631,000.00
Trade and other Receivables 124,284,000.00
Cash & Cash Equivalents 516,000.00

Total Current Assets 142,431,000.00

Total Assets 400,525,000.00

# **Equity & Liabilities**

**Equity** 

 Share Capital
 30,000,000.00

 Revaluation Reserve
 45,313,500.00

 Share premium
 64,344,500.00

 Retained Earnings
 (1,109,269,000.00)

 Total Equity
 (969,611,000.00)

**Non-current Liabilities** 

Borrowings due after one year 485,352,000.00

**Current Liabilities** 

Borrowings within one year 2,773,000.00
Trade and other payables 871,915,000.00
Taxation 10,096,000.00

Total Current Liabilities 884,784,000.00
Total Liabilities 1,370,136,000.00

TOTAL EQUITY & LIABILITIES 400,525,000.00

GAMBIA CELLULAR COMPANY LTD (GAMCEL) INCOME STATEMENT

Revenue 40,256,000.00

Cost of Sales 14,081,000.00

Gross Profit	26,175,000.00		
Operating Expenses			
Admin and staff expenses	41,961,000.00		
Depreciation charge	7,484,000.00		
Other operating expenses			
Other operating income			
Net Operating Expenses	49,445,000.00		
Operating profit	(23,270,000.00)		
Interest receivable and similar income	(19,000.00)		
Interest payable and similar charges	2,659,000.00		
Foreign currency translation impairment			
Profit Before Tax	(25,910,000.00)		
Tax	403,000.00		
Net Profit/Loss	(26,313,000.00)		
GAMBIA POSTAL SERVICES CORPORATION (GAMPOST) BALANCE SHEET Assets			
Non-current Assets			
Property, plant and equipment	35,584,247.00		
Investments	, ,		
Long Term Receivable			
Total Non-current Assets	35,584,247.00		
Current Assets			
Inventory	22,386,176.00		
Trade and other Receivables	22,025,374.00		
Cash & Cash Equivalents	3,496,647.00		
Total Current Assets	47,908,197.00		
Total Assets	83,492,444.00		
Equity & Liabilities Equity			
Share Capital	39,481,918.00		
Capital Grant	649,434.00		
General Reserve	22,386,176.00		

Retained Earnings Total Equity	(21,158,288.00) <b>41,359,240.00</b>
Non-current Liabilities	
Borrowings due after one year	22,772,995.00
Current Liabilities	4 202 402 00
Borrowings within one year	1,392,183.00
Trade and other payables	11,217,045.00
Taxation	6,750,981.00
Total Current Liabilities	19,360,209.00
	40 400 004 00

42,133,204.00 **Total Liabilities** 

**TOTAL EQUITY & LIABILITIES** 83,492,444.00

# GAMBIA POSTAL SERVICES CORPORATION (GAMPOST) **INCOME STATEMENT**

Revenue	5,514,663.00
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**Cost of Sales** 

Gross Profit	5,514,663.00
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**Operating Expenses** 

5,049,709.00 Admin and staff expenses Depreciation charge 494,673.00 Other operating expenses

Other operating income

**Net Operating Expenses** 5,544,382.00

**Operating profit** (29,719.00)

Interest receivable and similar income

Interest payable and similar charges 23,146.00

Foreign currency translation impairment

**Profit Before Tax** (52,865.00)

Tax 53,811.00 **Net Profit/Loss** (106,676.00)

# GAMBIA PRINTING AND PUBLISHING CORPORATION (GPPC) BALANCE SHEET

Α	S	se	t	S

Non-current Assets

Property, plant and equipment 118,840,599.62

Investments

Long Term Receivable

Total Non-current Assets 118,840,599.62

**Current Assets** 

Inventory 9,221,573.46
Trade and other Receivables 58,756,022.90
Cash & Cash Equivalents (4,637,651.53)

Total Current Assets 63,339,944.83

Total Assets 182,180,544.45

**Equity & Liabilities** 

**Equity** 

 Share Capital
 10,000,000.00

 Net Income
 21,238,663.60

 General Reserve
 75,026,273.00

 Retained Earnings
 10,813,221.50

 Total Equity
 117,078,158.10

**Non-current Liabilities** 

Borrowings due after one year 4,890,670.41

**Current Liabilities** 

Borrowings within one year

Trade and other payables 25,963,331.49 Taxation 34,248,384.41

Total Current Liabilities 60,211,715.90 Total Liabilities 65,102,386.31

TOTAL EQUITY & LIABILITIES 182,180,544.41

GAMBIA PRINTING AND PUBLISHING CORPORATION (GPPC)

**INCOME STATEMENT** 

Revenue 9,261,766.75

Cost of Sales 1,530,257.36

Gross Profit 7,731,509.39

**Operating Expenses** 

Admin and staff expenses 7,811,723.00

Depreciation charge

Other operating expenses 482,659.00

Other operating income

Net Operating Expenses 8,294,382.00

Operating profit (562,872.61)

Interest receivable and similar income Interest payable and similar charges Foreign currency translation impairment

Profit Before Tax (562,872.61)

Tax

Net Profit/Loss (562,872.61)

GAMBIA RADIO AND TELEVISION SERVICES (GRTS)
BALANCE SHEET

**Assets** 

Non-current Assets

Property, plant and equipment 151,441,257.00

Investments

Long Term Receivable

Total Non-current Assets 151,441,257.00

**Current Assets** 

Inventory -

Trade and other Receivables 72,713,476.00 Cash & Cash Equivalents 6,104,325.00

Total Current Assets 78,817,801.00

Total Assets 230,259,058.00

**Equity & Liabilities** 

**Equity** 

Share Capital 66,290,351.00

Capital Grant

General Reserve

Retained Earnings 131,592,422.00 **Total Equity** 197,882,773.00

**Non-current Liabilities** 

Borrowings due after one year 10,854,804.00

**Current Liabilities** 

Borrowings within one year

Trade and other payables 19,804,415.00 Taxation 1,717,066.00

Total Current Liabilities 21,521,481.00
Total Liabilities 32,376,285.00

TOTAL EQUITY & LIABILITIES 230,259,058.00

GAMBIA RADIO AND TELEVISION SERVICES (GRTS) INCOME STATEMENT

Revenue 41,421,243.00

Cost of Sales

Gross Profit 41,421,243.00

**Operating Expenses** 

Admin and staff expenses 24,894,552.00

Depreciation charge -

Other operating expenses 5,662,351.00

Other operating income

Net Operating Expenses 30,556,903.00

Operating profit 10,864,340.00

Interest receivable and similar income Interest payable and similar charges Foreign currency translation impairment

Profit Before Tax 10,864,340.00

Tax

Net Profit/Loss 10,864,340.00

# GAMBIA NATIONAL PETROLEUM CORPORATION (GNPC) BALANCE SHEET

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**Non-current Assets** 

Property, plant and equipment 463,766,166.00 Investments 179,173,184.00

Long Term Receivable

Total Non-current Assets 642,939,350.00

**Current Assets** 

Inventory 242,792,677.85
Trade and other Receivables 698,234,668.48
Cash & Cash Equivalents 358,735,700.35

Total Current Assets 1,299,763,046.68

Total Assets 1,942,702,396.68

**Equity & Liabilities** 

**Equity** 

Share Capital 20,000,000.00

**Capital Grant** 

General Reserve

Retained Earnings 1,139,388,710.70 **Total Equity** 1,159,388,710.70

**Non-current Liabilities** 

Borrowings due after one year

**Current Liabilities** 

Borrowings within one year

Trade and other payables 694,011,648.00 Taxation 89,302,037.00

Total Current Liabilities 783,313,685.00
Total Liabilities 783,313,685.00

TOTAL EQUITY & LIABILITIES 1,942,702,395.70

GAMBIA NATIONAL PETROLEUM CORPORATION (GNPC)

INCOME STATEMENT

Revenue 622,759,168.00

Cost of Sales 553,942,656.00

Gross Profit	68,816,512.00
Operating Expenses	
Admin and staff expenses	33,310,903.00
Depreciation charge	9,836,474.00
Other operating expenses	
	(

Other operating income (3,010,963.00)

Net Operating Expenses 40,136,414.00

Operating profit 28,680,098.00

Interest receivable and similar income
Interest payable and similar charges 663,587.00
Foreign currency translation impairment

Profit Before Tax 28,016,511.00

Tax 6,257,701.00

Net Profit/Loss 21,758,810.00

# NATIONAL WATER AND ELECTRICITY COMPANY (NAWEC) BALANCE SHEET

# Assets

Non-current Assets

Property, plant and equipment 6,719,746,164.00 Intangible assets 413,734,288.00 Work in progress 1,476,142,449.00

Total Non-current Assets 8,609,622,901.00

**Current Assets** 

 Inventory
 841,769,400.00

 Trade and other Receivables
 856,497,665.00

 Cash & Cash Equivalents
 550,549,769.00

Total Current Assets 2,248,816,834.00

Total Assets 10,858,439,735.00

**Equity & Liabilities** 

Equity

Share Capital 2,714,356,546.00

Total Equity	(2,495,372,620.00)
Retained Earnings	(11,832,517,250.00)
General Reserve	1,581,393,645.00
Share Premium	5,041,394,439.00

**Non-current Liabilities** 

Borrowings due after one year 7,578,121,327.00

**Current Liabilities** 

Borrowings within one year 2,053,958,809.00
Trade and other payables 3,699,791,233.00
Taxation 21,940,986.00

Total Current Liabilities 5,775,691,028.00 Total Liabilities 13,353,812,355.00

TOTAL EQUITY & LIABILITIES 10,858,439,735.00

# NATIONAL WATER AND ELECTRICITY COMPANY (NAWEC) INCOME STATEMENT

Revenue	3,175,279,102.00
Financial Discounts	20,022,676.00
Cost of Sales	3,269,581,346.00

Gross Profit (114,324,920.00)

**Operating Expenses** 

Admin and staff expenses 260,132,666.00

Depreciation charge 258,378,881.00

Other operating expenses

Other operating income (99,467,746.00)

Net Operating Expenses 419,043,801.00

Operating profit (533,368,721.00)

Interest receivable and similar income

Interest payable and similar charges 186,580,226.00 Foreign currency translation impairment (240,080,751.00)

Profit Before Tax (479,868,196.00)

Tax

Net Profit/Loss (479,868,196.00)

# ASSETS MANAGEMENT AND RECOVERY CORPORATION (AMRC) BALANCE SHEET

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Non-current Assets

Property, plant and equipment 9,189,528.00 Investments 630,000.00

Long Term Receivable

Total Non-current Assets 9,819,528.00

**Current Assets** 

Inventory 62,712,687.00
Trade and other Receivables 47,576,222.00
Cash & Cash Equivalents 15,304,952.00

Total Current Assets 125,593,861.00

Total Assets 135,413,389.00

**Equity & Liabilities** 

**Equity** 

Share Capital 108,785,659.00

Revaluation Reserve General Reserve Retained Earnings

Total Equity 108,785,659.00

**Non-current Liabilities** 

Borrowings due after one year 4,832,033.00

**Current Liabilities** 

Borrowings within one year 21,795,697.00

Trade and other payables

**Taxation** 

Total Current Liabilities 21,795,697.00 Total Liabilities 26,627,730.00

TOTAL EQUITY & LIABILITIES 135,413,389.00

ASSETS MANAGEMENT AND RECOVERY CORPORATION (AMRC) INCOME STATEMENT

Revenue 6,564,976.00

Cost of Sales

Gross Profit 6,564,976.00

**Operating Expenses** 

Admin and staff expenses 11,027,135.00

Depreciation charge 464,846.00

Other operating expenses 547,242.00

Other operating income -

Net Operating Expenses 12,039,223.00

Operating profit (5,474,247.00)

Interest receivable and similar income Interest payable and similar charges Foreign currency translation impairment

Profit Before Tax (5,474,247.00)

Tax

Net Profit/Loss (5,474,247.00)

# SOCIAL SECURITY AND HOUSING FINANCE CORPORATION (SSHFC) BALANCE SHEET

#### Assets

Non-current Assets

Property, plant and equipment 164,773,000.00 Investments 2,952,192,000.00 Long Term Receivable 109,414,000.00

Total Non-current Assets 3,226,379,000.00

**Current Assets** 

Inventory

Trade and other Receivables 1,501,856,000.00 Cash & Cash Equivalents 3,011,931,000.00

Total Current Assets 4,513,787,000.00

Total Assets 7,740,166,000.00

**Equity & Liabilities** 

Equity

Share Capital 7,940,540,000.00

**Revaluation Reserve** 

 General Reserve
 1,039,924,000.00

 Retained Earnings
 (1,310,972,000.00)

 Total Equity
 7,669,492,000.00

**Non-current Liabilities** 

Borrowings due after one year -

**Current Liabilities** 

Borrowings within one year -

Trade and other payables 70,674,000.00

Taxation -

Total Current Liabilities 70,674,000.00 Total Liabilities 70,674,000.00

TOTAL EQUITY & LIABILITIES 7,740,166,000.00

SOCIAL SECURITY AND HOUSING FINANCE CORPORATION (SSHFC) INCOME STATEMENT

Revenue 223,512,000.00

**Cost of Sales** 

Gross Profit 223,512,000.00

**Operating Expenses** 

Admin and staff expenses 109,964,000.00

Depreciation charge -

Other operating expenses 3,073,000.00

Other operating income

Net Operating Expenses 113,037,000.00

Operating profit 110,475,000.00

Interest receivable and similar income Interest payable and similar charges Foreign currency translation impairment -

Profit Before Tax 110,475,000.00

Tax -

Net Profit/Loss 110,475,000.00

# NATIONAL FOOD SECURITY PROCESSING AND MANUFACTURING CORPORATON (NFSPMC)

### **BALANCE SHEET**

Assets

Non-current Assets

Property, plant and equipment 236,316,569.64

Investments

Long Term Receivable

Total Non-current Assets 236,316,569.64

**Current Assets** 

Inventory 634,675,876.00
Trade and other Receivables 69,968,422.10
Cash & Cash Equivalents 647,733,323.45

Total Current Assets 1,352,377,621.55

Total Assets 1,588,694,191.19

**Equity & Liabilities** 

**Equity** 

Share Capital 75,000,000.00

**Revaluation Reserve** 

 General Reserve
 259,748,925.00

 Retained Earnings
 (309,508,919.86)

 Total Equity
 25,240,005.14

**Non-current Liabilities** 

Borrowings due after one year

**Current Liabilities** 

Borrowings within one year 343,653,213.00
Trade and other payables 1,135,476,432.00
Taxation 84,324,541.00

Total Current Liabilities 1,563,454,186.00 Total Liabilities 1,563,454,186.00

TOTAL EQUITY & LIABILITIES 1,588,694,191.14

NATIONAL FOOD SECURITY PROCESSING AND MANUFACTURING CORPORATON (NFSPMC)

**INCOME STATEMENT** 

Revenue 330,131,839.24 Government Grant Received 6,627,042.00

Cost of Sales 205,772,104.48 **Gross Profit** 130,986,776.76 **Operating Expenses** Admin and staff expenses 24,398,244.21 Depreciation charge Other operating expenses 8,172,888.13 Other operating income (1,234,654.00) **Net Operating Expenses** 31,336,478.34 **Operating profit** 99,650,298.42 Interest receivable and similar income Interest payable and similar charges 69,690,006.00 Foreign currency translation impairment **Profit Before Tax** 29,690,291.92 Tax **Net Profit/Loss** 29,690,291.92